

October 15, 2009

Dear Grant Applicant,

Thermo Fisher Scientific is the world leader in serving science. We are proud to provide our industry's most extensive range of technologies, products and services as we strive to fulfill our company mission: to enable our customers to make the world healthier, cleaner and safer.

Our company reported annual revenues of \$10.5 billion in 2008 and we employ approximately 34,000 people worldwide. Our primary end markets are life sciences and healthcare, and we serve over 350,000 customers within pharmaceutical and biotech companies, hospitals and clinical diagnostic labs, universities, research institutions and government agencies, as well as in environmental and industrial process control settings.

Thermo Fisher Scientific is based in the United States, with headquarters in Waltham, Massachusetts. We employ approximately 20,000 people in more than 200 facilities across the country. Of these facilities, approximately 100 are used for manufacturing, including major sites in San Jose and Fremont, California; Asheville, North Carolina; Pittsburgh, Pennsylvania; Sugar Land, Texas; Madison, Wisconsin; Franklin, Massachusetts and Marietta, Ohio. About 80 percent of our US workforce is engaged in manufacturing, sales and service, engineering, and scientific research and development jobs.

Recently the American Recovery and Reinvestment Act (ARRA) was signed into law with a primary purpose "to preserve and create jobs and promote economic recovery." With our significant US presence, Thermo Fisher is already well-positioned to contribute to the achievement of this goal. Stimulus monies that are used to purchase our extensive offering of products and services – ranging from basic laboratory consumables, laboratory equipment, "green" laboratory workstations and advanced analytical instrumentation – will preserve and help create jobs in this country.

In addition, Thermo Fisher Scientific is committed to being environmentally responsible, in the way we run our company and in the products we manufacture for our customers. Our facilities worldwide operate under a program that generally follows the ISO 14001 environmental management standard, with additional requirements outlined in our internal energy and waste management policies. Many of our products are used by our customers to help make the world cleaner, including instrumentation to monitor air and water quality, to detect radioactivity or to reduce waste during industrial processing.

Thank you for your inquiry, and your ongoing support of Thermo Fisher Scientific.

Sincerely,

